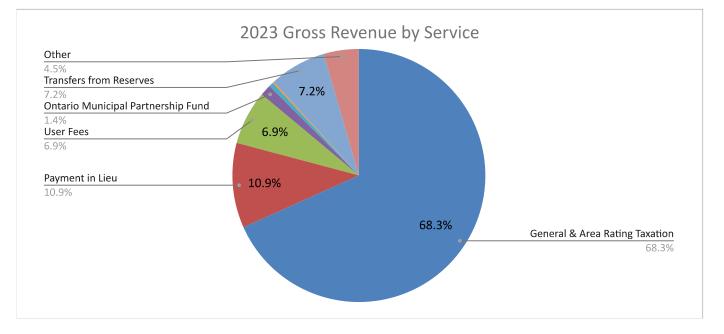
												2023 E	ud	get												
	Cou	ncil & CAO		Finance		orporate Services		Community Services	Pu	blic Works		Planning & evelopment		Fire		External Agencies		Fleet	Сар	ital Levy		General Revenue	2	023 Total	Variance \$	Variance %
General Taxation	\$	-	\$	-	\$	_	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	(61,084,710)	\$	(61,084,710)	(4,494,710)	7.94
Payment in Lieu	\$	-	\$	-	\$	-	\$	-	\$	-	s	-	\$	-	s	-	\$	-	\$	-	\$	(10,189,522)	\$	(10,189,522)	(587,422)	6.12
Supplementary Taxation	\$	-	\$	-	\$	-	\$	-	\$	-	s		\$	-	s	-	\$	-	\$	-	\$	(1,000,000)	\$	(1,000,000)	-	0.005
Taxation Write Offs	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	769,300	\$	769,300	(27,000)	-3.39
Area Rating Taxation	\$	-	\$	-	\$	-	\$	-	\$	-	s	-	\$	-	s	-	\$	-	\$	-	\$	(2,738,700)	\$	(2,738,700)	(100,254)	3.80
User Fees	\$	-	\$	(224,700)	\$	(131,100)	\$	(1,747,600)	\$	(2,456,800)	\$	(1,853,130)	\$	(60,000)	\$	(12,100)	\$	-	\$	-	\$	-	\$	(6,485,430)	(1,036,005)	19.015
Other Revenue	\$	-	\$	(726,170)	\$	(451,746)	\$	(931,600)	\$	(265,100)	s	(22,000)	\$	-	s	(317,130)	\$	(263,200)	\$	-	\$	(1,220,900)	\$	(4,197,846)	(245,546)	6.21
Grants & Contributions	\$	-	\$	-	\$	(3,500)	\$	(62,500)	\$	(15,000)	\$	-	\$	(30,000)	s	(102,500)	\$	-	\$	-	\$	(1,347,000)	\$	(1,560,500)	53,200	-3.30
Transfer from Reserves	\$	-	\$	-	\$	(340,000)	\$	(1,458,500)	\$	(3,351,800)	s	(54,000)	\$	(336,500)	s	(1,581,400)	\$	-	\$	-	\$	(200,000)	\$	(7,322,200)	(23,400)	0.325
Total Revenue	\$	-	\$	(950,870)	\$	(926,346)	\$	(4,200,200)	\$	(6,088,700)	\$	(1,929,130)	\$	(426,500)	\$	(2,013,130)	\$	(263,200)	\$	-	\$	(77,011,531)	\$	(93,809,607)	(6,461,136)	7.409
Salaries & Benefits	\$	936,500	\$	2,832,300	\$	2,246,300	\$	4,278,100	\$	6,862,725	s	2,848,100	s	4,155,500	s	411,700	\$	484,100	\$	-	\$	-	\$	25,055,325	1,463,941	6.215
Material & Supplies	\$	121,800	\$	181,100	\$	516,100	\$	1,509,722	\$	3,554,400	\$	91,300	\$	737,400	\$	173,900	\$	1,282,450	\$	-	\$	-	\$	8,168,172	1,291,896	18.79
Contract Services/Fees	\$	30,100	\$	785,700	\$	2,003,600	\$	1,336,600	\$	9,024,600	\$	377,500	\$	651,800	\$	283,300	\$	(3,137,500)	\$	-	\$	-	\$	11,355,700	698,108	6.55
External Agencies	\$	246,850	\$	-	\$	26,000	\$	304,780	\$	11,000	\$	-	\$	-	\$	29,037,030	\$	-	\$	-	\$	-	\$	29,625,660	1,499,838	5.33
Transfer to Reserves	\$	-	\$	49,500	\$	78,300	\$	320,800	\$	80,000	\$	-	\$	206,000	\$	-	\$	1,634,150	\$	11,945,000	\$	-	\$	14,313,750	1,536,354	12.02
Debt Principal & Interest	\$	-	\$	-	\$	-	\$	1,571,500	\$	2,603,500	\$	34,000	\$	336,500	\$	745,500	\$	-	\$	-	\$	-	\$	5,291,000	(29,000)	-0.55
Depreciation	\$	-	\$	-	\$	220,000	\$	1,606,100	\$	10,140,500	\$	30,000	\$	800,000	\$	350,000	\$	773,000	\$	-	\$		\$	13,919,600	863,500	6.619
Landfill Closure Cost	s	-	s		s	-	s	-	\$	50,000	s	-	s	-	s	-	\$		\$	-	\$	-	\$	50,000		0.005
Employee Benefits	\$	-	s	125,000	s	-	\$		\$	-	s	-	\$	-	s	-	\$	-	\$	-	\$	-	\$	125,000	-	0.00
Total Expenditures	\$	1,335,250	\$	3,973,600	\$	5,090,300	\$	10,927,602	\$	32,326,725	\$	3,380,900	\$	6,887,200	\$	31,001,430	\$	1,036,200	\$	11,945,000	\$	-	\$	107,904,207	7,324,636	7.289
Less Depreciation	s	-	s	-	s	(220,000)	s	(1,606,100)	s	(10,140,500)	s	(30,000)	s	(800,000)	s	(350,000)	\$	(773,000)	\$	-	\$	-	\$	(13,919,600)	(863,500)	6.615
Less Landfill Closure Costs	s	-	s	-	\$	-	\$	-	\$	(50,000)	\$	-	\$	-	s	-	\$	-	\$	-	\$	-	\$	(50,000)		0.00
Less Future Employee Benefit Cost	s	-	s	(125,000)	\$	-	s	-	\$	-	s	-	\$	-	s	-	\$	-	\$	-	\$	-	\$	(125,000)	-	0.00
Net Expenditures	\$	1,335,250	\$	2,897,730	e	3,943,954	•	5,121,302	e	16,047,525		1,421,770		5,660,700	s	28,638,300	•	-		11,945,000	e	(77,011,531)	e	(0)	\$ (0)	

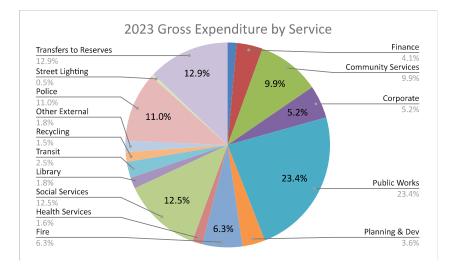
# CITY OF QUINTE WEST 2023 OPERATING BUDGET (Showing Gross Revenues by Service)

Gross Revenues	Do	llar Amount	Percentage
General & Area Rating Taxation	\$	64,054,110	68.3%
Payment in Lieu	\$	10,189,522	10.9%
User Fees	\$	6,485,430	6.9%
Ontario Municipal Partnership Fund	\$	1,347,000	1.4%
Transit Gas Tax	\$	532,000	0.6%
Federal / Provincial Funding	\$	191,000	0.2%
Transfers from Reserves	\$	6,790,200	7.2%
Other	\$	4,220,346	4.5%
Total	\$	93,809,607	100%



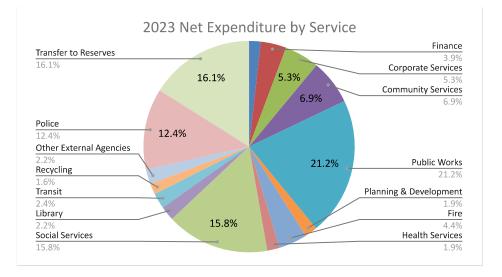
#### CITY OF QUINTE WEST 2023 OPERATING BUDGET (Showing Gross Expenditures by Service)

Gross Expenditures	Do	ollar Amount	Percentage
Mayor & Council	\$	1,335,250	1.4%
Finance	\$	3,848,600	4.1%
Community Services	\$	9,321,502	9.9%
Corporate	\$	4,870,300	5.2%
Public Works	\$	21,976,225	23.4%
Planning & Development	\$	3,350,900	3.6%
Fire	\$	5,937,200	6.3%
Health Services	\$	1,487,600	1.6%
Social Services	\$	11,715,000	12.5%
Library	\$	1,642,600	1.8%
Transit	\$	2,383,130	2.5%
Recycling	\$	1,425,000	1.5%
Other External Agencies	\$	1,665,700	1.8%
Police	\$	10,332,400	11.0%
Street Lighting	\$	423,200	0.5%
Transfers to Reserves	\$	12,095,000	12.9%
Total	\$	93,809,607	100.0%



### CITY OF QUINTE WEST 2023 OPERATING BUDGET (Showing Net Expenditures by Service)

Net Expenditures	Dollar Amount	Percentage
Mayor & Council	1,335,250	1.8%
Finance	2,897,730	3.9%
Corporate Services	3,943,954	5.3%
Community Services	5,121,302	6.9%
Public Works	15,721,325	21.2%
Planning & Development	1,421,770	1.9%
Fire	3,248,200	4.4%
Health Services	1,387,600	1.9%
Social Services	11,715,000	15.8%
Library	1,642,600	2.2%
Transit	1,761,000	2.4%
Recycling	1,225,000	1.6%
Other External Agencies	1,665,700	2.2%
Police	9,241,400	12.4%
Transfer to Reserves	11,945,000	16.1%
Total	74,272,832	100.0%



DEPARTMENT	2	022 Actuals	2022 Budget	2023 Budget	Varia	ance 2023 Budge	et over 2022 Budget
				g		\$	%
General Taxation Revenue	\$	(66,280,569)	\$ (66,445,800)	\$ (71,554,931)	\$	(5,109,132)	7.7%
Area Rating Taxation	\$	(2,599,390)	\$ (2,638,446)	\$ (2,738,700)	\$	(100,254)	3.8%
Other Revenue	\$	(2,924,733)	\$ (2,633,700)	\$ (2,717,900)	\$	(84,200)	3.2%
TOTAL REVENUE	\$	(71,804,692)	\$ (71,717,946)	\$ (77,011,531)	\$	(5,293,585)	7.4%
Net (Surplus) Deficit of 2022 Actual over 2022 Budget	\$	(86,746)	0.12%				
2023 Budget (Increase) Decrease over 2022 Budget			\$ (5,293,585)	7.4%			

			2023 E	Budge	et			
	G	ieneral Levy	Area Rating	01	ther Revenue	2023 Total	Variance\$	Variance %
General Taxation	\$	(61,084,710)	\$ -	\$	-	\$ (61,084,710)	\$ (4,494,710)	7.9%
Payments in Lieu	\$	(10,189,522)	\$ -	\$	-	\$ (10,189,522)	\$ (587,422)	6.1%
Supplementary Taxation	\$	(1,000,000)	\$ -	\$	-	\$ (1,000,000)	\$ -	0.0%
Taxation Write Offs	\$	719,300	\$ -	\$	50,000	\$ 769,300	\$ (27,000)	-3.4%
Area Rating Taxation	\$	-	\$ (2,738,700)	\$	-	\$ (2,738,700)	\$ (100,254)	3.8%
Other Revenue	\$	-	\$ -	\$	(2,567,900)	\$ (2,567,900)	\$ 115,800	-4.3%
Total Revenue	\$	(71,554,931)	\$ (2,738,700)	\$	(2,517,900)	\$ (76,811,531)	\$ (5,093,585)	7.1%
Write Offs	\$	-	\$ -	\$	(200,000)	\$ (200,000)	\$ (200,000)	0.0%
Charity Rebates	\$	-	\$ -	\$	-	\$ -	\$ -	0.0%
Vacancy Rebates	\$	-	\$ -	\$	-	\$ -	\$ -	0.0%
Transfer to Reserve Funds	\$	-	\$ -	\$	-	\$ -	\$ -	0.0%
Transfer to Reserves	\$	-	\$ -	\$	-	\$ -	\$ -	0.0%
Annual Depreciation	\$	-	\$ -	\$	-	\$ -	\$ -	0.0%
Total Expenditures	\$	-	s -	\$	(200,000)	\$ (200,000)	\$ (200,000)	0.0%
Less Depreciation	\$	-	\$ -	\$	-	\$ -	\$ -	0.0%
Net Expenditures	\$	(71,554,931)	\$ (2,738,700)	\$	(2,717,900)	\$ (77,011,531)	\$ (5,293,585)	7.4%

DEPARTMENT	20	22 Actuals	2022 Budget	2023 Budget	Vari	ance 2023 Budge	et over 2022 Budget
				g		\$	%
Council	\$	523,857	\$ 586,600	\$ 591,300	\$	4,700	0.8%
Council Support	\$	106,838	\$ 114,200	\$ 99,600	\$	(14,600)	-12.8%
Community Grants	\$	210,923	\$ 212,000	\$ 246,850	\$	34,850	16.4%
CAO	\$	401,320	\$ 388,000	\$ 397,500	\$	9,500	2.4%
TOTAL COUNCIL SUMMARY	\$	1,242,938	\$ 1,300,800	\$ 1,335,250	\$	34,450	2.6%
Net (Surplus) Deficit of 2022 Actual over 2022 Budget	\$	(57,862)	-4.45%				
2023 Budget Increase (Decrease) over 2022 Budget			\$ 34,450	2.6%			

				202	23 Budget						
		Council	Council Support	C	ommunity Grants	CAO	:	2023 Total	١	/ariance\$	Variance %
Provincial Funding	\$	-	\$ -	\$	-	\$ -	\$	-	\$	-	0.0%
Transfers from Reserves	\$	-	\$ -	\$	-	\$ -	\$	-	\$	112,500	-100.0%
Total Revenue	\$	-	\$ -	\$	-	\$ -	\$	-	\$	112,500	-100.00%
Salaries & Benefits	\$	468,000	\$ 99,30	<b>)</b> \$	-	\$ 369,200	\$	936,500	\$	21,100	2.3%
Material & Supplies	\$	94,700	\$ 30	D \$	-	\$ 26,800	\$	121,800	\$	(20,000)	-14.1%
Contract Services & Fees	\$	28,600	\$ -	\$	-	\$ 1,500	\$	30,100	\$	(1,500)	-4.7%
External Agencies	\$	-	\$ -	\$	246,850	\$ -	\$	246,850	\$	(77,650)	-23.9%
Transfer to Reserves	\$	-	\$ -	\$	-	\$ -	\$	-	\$	-	0.0%
Total Expenditures	¢	591,300	\$ 99,60	n e	246,850	\$ 397,500	¢	1,335,250	\$	(78,050)	-5.5%
•	<b>4</b>	•	<b>^</b>	5 5 S					\$ \$		0.0%
Less Depreciation	¢	-	\$ -	Þ	-	\$ -	\$	-	φ	-	0.0%
Net Expenditures	\$	591,300	\$ 99,60	0 \$	246,850	\$ 397,500	\$	1,335,250	\$	34,450	2.6%

DEPARTMENT	20	22 Actuals	20	022 Budget	2023 Budget	Va	ariance 2023 Budg Budg	
			_	g	g.		\$	%
Director of Finance	\$	190,854	\$	200,000	\$ 209,600	\$	9,600	4.8%
Accounting, Customer Service & Payroll	\$	1,203,742	\$	1,323,205	\$ 1,352,930	\$	29,725	2.2%
Purchasing & Risk Management	\$	737,050	\$	698,500	\$ 905,000	\$	206,500	29.6%
Asset Management/Data Analytics	\$	387,411	\$	387,500	\$ 430,200	\$	42,700	11.0%
TOTAL Finance	\$	2,519,056	\$	2,609,205	\$ 2,897,730	\$	288,525	11.1%
Net (Surplus) Deficit of 2022 Actual over 2022 Budget	\$	(90,149)		-3.46%				
2023 Budget Increase (Decrease) over 2022 Budget			\$	288,525	11.1%			

				202	23 Budget						
	1	Director of Finance	Accounting, tomer Service & Payroll		rchasing & Risk nagement	Ма	Asset nagement/Data Analytics		2023 Total	Variance\$	Variance %
User Fees Subject to Inflation	\$	_	\$ (224,700)	\$	_	\$	-	\$	(224,700)	\$ _	0.00%
Other Revenue	\$	-	\$ (661,770)		(15,000)	\$	(49,400)		(726,170)	(88,170)	13.82%
Grants & Contributions	\$	-	\$ -	\$	-	\$	(,)	ŝ	( , ,	\$ -	0.00%
Transfers from Reserves	\$	-	\$ -	\$	-	\$	-	\$	-	\$ -	0.00%
Total Revenue	\$	-	\$ (886,470)	\$	(15,000)	\$	(49,400)	\$	(950,870)	\$ (88,170)	10.22%
Salaries & Benefits	\$	202,500	\$ 1,787,600	\$	481,100	\$	361,100	\$	2,832,300	\$ 213,695	8.16%
Material and Supplies	\$	7,100	\$ 127,200	\$	46,800	\$	-	\$	181,100	\$ (5,500)	-2.95%
Contract Services & Fees	\$	-	\$ 259,400	\$	392,100	\$	118,500	\$	770,000	\$ 119,000	18.28%
Principal & Interest	\$	-	\$ -	\$	-	\$	-	\$	-	\$ -	0.00%
Rents & Financial Expenses	\$	-	\$ 15,700	\$	-	\$	-	\$	15,700	\$ -	0.00%
External Agencies	\$	-	\$ -	\$	-	\$	-	\$	-	\$ -	0.00%
Transfer to Reserves	\$	-	\$ 49,500	\$	-	\$	-	\$	49,500	\$ 49,500	0.00%
Annual Depreciation	\$	-	\$ 125,000	\$	-	\$	-	\$	125,000	\$ -	0.00%
Total Expenditures	\$	209,600	\$ 2,364,400	\$	920,000	\$	479,600	\$	3,973,600	\$ 376,695	10.47%
Less Future Employee Benefit Cost	\$	-	\$ (125,000)	\$	-	\$	-	\$	(125,000)	\$ -	0.00%
Net Expenditures	\$	209,600	\$ 1,352,930	\$	905,000	\$	430,200	\$	2,897,730	\$ 288,525	11.06%

DEPARTMENT	202	22 Actuals	20	)22 Budget	2	023 Budget	Var	iance 2023 Bu Budg	dget over 2022 jet
								\$	%
Director Corporate Services	\$	180,458	\$	199,000	\$	208,000	\$	9,000	4.5%
Human Resources	\$	784,054	\$	800,400	\$	849,754	\$	49,354	6.2%
Technology	\$	1,432,210	\$	1,730,300	\$	1,811,500	\$	81,200	4.7%
Stategic Projects	\$	100,572	\$	100,000	\$	100,000	\$	-	0.0%
City Clerk	\$	657,175	\$	648,400	\$	710,900	\$	62,500	9.6%
Animal Control	\$	134,758	\$	140,000	\$	149,500	\$	9,500	6.8%
Cemeteries	\$	37,692	\$	47,000	\$	114,300	\$	67,300	143.2%
TOTAL Corporate Services	\$	3,326,919	\$	3,665,100	\$	3,943,954	\$	278,854	7.6%
Net (Surplus) Deficit of 2022 Actual over 2022 Budget	\$	(338,181)		-9.23%					
2023 Budget Increase (Decrease) over 2022 Budget			\$	278,854		7.6%			

								2023 B	ludg	get									
	C	Director orporate Services	R	Human lesources	Т	echnology		Stategic Projects		City Clerk	An	imal Control		Cemeteries	2	2023 Total		Variance\$	Variance %
User Fees Subject to Inflation	\$	_	S	_	\$	_	\$	-	\$	(35,300)	¢	(48,500)	¢	(45,500)	¢	(129,300)	¢	8,500	-6.17%
Other Revenue	\$		\$	(8,446)	\$	(443,000)	-	_	\$	(1,800)		(40,000)	\$	(40,000)		(453,546)		(44,046)	10.76%
Grants & Contributions	\$	-	\$	-	\$	(,,	\$	-	\$	(3,500)		-	\$	-	\$	(3,500)		15,000	-81,08%
Transfers from Reserves	\$	-	\$	-	\$	-	\$	(340,000)	•	-	\$	-	\$	-	\$	(340,000)		235,000	-40.87%
Total Revenue	\$	-	\$	(8,446)	\$	(443,000)	\$	(340,000)	\$	(40,600)	\$	(48,500)	\$	(45,800)	\$	(926,346)	\$	214,454	-18.80%
Salaries & Benefits	\$	201,900	\$	546,700	\$	892,500	\$	-	\$	605,200	\$	-	\$	-	\$	2,246,300	\$	47,100	2.14%
Material and Supplies	\$	6,100	\$	168,000	\$	295,000	\$	-	\$	19,500	\$	7,000	\$	2,500	\$	498,100	\$	(88,150)	-15.04%
Contract Services & Fees	\$	-	\$	143,500	\$	1,067,000	\$	440,000	\$	53,300	\$	191,000	\$	123,300	\$	2,018,100	\$	30,450	1.53%
Principal & Interest	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	0.00%
Rents & Financial Expenses	\$	-	\$	-	\$	-	\$	-	\$	3,500	\$	-	\$	-	\$	3,500	\$	-	0.00%
External Agencies	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	26,000	\$	26,000	\$	-	0.00%
Transfer to Reserves	\$	-	\$	-	\$	-	\$	-	\$	70,000	\$	-	\$	8,300	\$	78,300	\$	75,000	2272.73%
Annual Depreciation	\$	-	\$	-	\$	220,000	\$	-	\$	-	\$	-	\$	-	\$	220,000	\$	-	0.00%
Total Expenditures	\$	208,000	\$	858,200	\$	2,474,500	\$	440,000	\$	751,500	\$	198,000	\$	160,100	\$	5,090,300	\$	64,400	1.28%
Less Depreciation	\$	-	\$	-	\$	(220,000)	\$	-	\$		\$	-	\$	-	\$	(220,000)	\$	-	0.00%
Net Expenditures	\$	208,000	\$	849,754	\$	1,811,500	\$	100.000	\$	710.900	\$	149.500	\$	114.300	\$	3,943,954	s	278.854	7.61%

DEPARTMENT	20	22 Actuals	20	22 Budget	20	23 Budget	Var	iance 2023 B 2022 Bud	
	20		20	zz buuget	20	20 Budget		\$	%
Director Community Services	\$	200,713	\$	210,900	\$	218,300	\$	7,400	3.5%
Corporate Facilities	\$	657,409	\$	687,327	\$	669,222	\$	(18,105)	-2.6%
Marina	\$	48,814	\$	96,300	\$	100	\$	(96,200)	-99.9%
Arena	\$	1,542,871	\$	1,531,745	\$	1,557,980	\$	26,235	1.7%
Crossing Guards	\$	408,611	\$	528,200	\$	488,700	\$	(39,500)	-7.5%
Economic Development	\$	1,522,900	\$	516,055	\$	774,600	\$	258,545	50.1%
Tourism	\$	222,194	\$	260,500	\$	324,300	\$	63,800	24.5%
Community Enagement/Communications	\$	517,449	\$	532,600	\$	637,600	\$	105,000	19.7%
Special Events	\$	352,658	\$	464,450	\$	450,500	\$	(13,950)	-3.0%
TOTAL COMMUNITY SERVICES	\$	5,473,620	\$	4,828,077	\$	5,121,302	\$	293,226	6.1%
Net (Surplus) Deficit of 2022 Actual over 2022									
Budget	\$	645,543		113.4%					
2023 Budget Increase (Decrease) over 2022 Budget			\$	293,226		6.1%			

					2023 Buc	lget							
	Director Community Services	Corporate Facilities	Marina	Arena	Crossing Guards	Econ Develo	omic opment	Tourism	Community Engagement/ Communications	Special Events	2023 Total	Variance\$	Variance%
User Fees Subject to Inflation	\$ -	\$ (9,500)	\$ (1,165,500	\$ (535,000)	\$ -	\$	(4,600)	\$ (218,000	)\$-	\$ (27,000)	\$ (1,959,600	\$ (272,600)	16.2%
Other Revenue	\$ -	\$ (709,600)	\$ (10,000)	\$ -	\$ <del>-</del>	\$	-	\$ -	\$ -	\$ -	\$ (719,600)	\$ (59,300)	9.0%
Grants & Contributions	\$ -	\$ -	\$-	\$ -	\$ <del>-</del>	\$	-	\$ (55,000	)\$-	\$ (7,500)	\$ (62,500)	\$ (19,500)	45.3%
Transfer from Reserve	\$ -	\$ (689,000)	\$ (744,500)	\$ <del>-</del>	\$ -	\$	-	\$ <del>-</del>	\$ (25,000)	\$ <del>-</del>	\$ (1,458,500	\$ 85,500	-5.5%
Total Revenue	\$ -	\$ (1,408,100	\$ (1,920,000	\$ (535,000)	\$ -	\$	(4,600)	\$ (273,000	) \$ (25,000)	\$ (34,500)	\$ (4,200,200	\$ (265,900)	6.8%
Salaries & Benefits	\$ 201,900	\$ 558,000	\$ 438,500	\$ 1,284,800	\$ 479,000	\$ 3	51,900	\$ 217,700	\$ 565,000	\$ 181,300	\$4,278,100	\$ 192,748	4.7%
Material and Supplies	\$ 16,400	\$ 262,922	\$ 563,600	\$ 342,400	\$ 9,700	\$	63,200	\$ 87,000	\$ 29,600	\$ 78,000	\$1,452,822	\$ 63,997	4.6%
Contract Services and Fees	\$ -	\$ 408,600	\$ 152,800	\$ 368,500	\$ <del>-</del>	\$	33,100	\$ 149,600	\$ 68,000	\$ 185,700	\$1,366,300	\$ 90,800	7.1%
Rents & Financial Expenses	\$ -	\$ -	\$ 20,700	\$ -	\$	\$	6,000	\$ -	\$ -	\$ -	\$ 26,700	\$ (500)	-1.8%
External Agencies	\$ -	\$ -	\$ -	\$ 97,280	\$ -	\$	25,000	\$ 143,000	\$ -	\$ 40,000	\$ 305,280	\$ 23,780	8.4%
Transfer to the Reserves	\$ -	\$ 20,800	\$ -	\$ -	<del>\$</del> -	\$ 3	00,000	\$ -	\$ -	\$ -	\$ 320,800	\$ 190,300	145.8%
Total Debt Repayment	\$ -	\$ 827,000	\$ 744,500	s -	s -	\$	-	\$ -	\$ -	\$ -	\$1,571,500	\$ (2,000)	-0.1%
Transfer to Capital	\$ -	\$ -	\$ -	\$ -	\$ -	\$	-	\$ -	\$ -	\$ -	\$ -	<b>\$ -</b>	0.0%
Total Depreciation	\$ -	\$ 742,100	\$ 542,500	\$ 298,000	\$ -	\$	23,500	\$ -	\$ -	\$ -	\$1,606,100	\$ 51,500	3.3%
Total Expenditures	\$ 218,300	\$ 2,819,422	\$ 2,462,600	\$ 2,390,980	\$ 488,700	\$8	02,700	\$ 597,300	\$ 662,600	\$ 485,000	\$ 10,927,602	\$ 610,626	5.9%
Less Depreciation	\$ -	\$ (742,100)	\$ (542,500)	\$ (298,000)	\$ -	\$ (	(23,500)	\$ -	\$ -	\$ -	\$ (1,606,100	\$ (51,500)	3.3%
Net Expenditures	\$ 218,300	\$ 669,222	\$ 100	\$ 1,557,980	\$ 488,700	\$7	74,600	\$ 324,300	\$ 637,600	\$ 450,500	\$5,121,302	\$ 293,226	6.1%

DEPARTMENT	2	022 Actuals	2	022 Budget	2	023 Budget	Vai	riance 2023 Bu Budg	dget over 2022 jet
								\$	%
PW Admin	\$	504,793	\$	475,000	\$	502,000	\$	27,000	5.7%
Engineering	\$	406,695	\$	409,500	\$	341,425	\$	(68,075)	-16.6%
Roads	\$	9,653,228	\$	9,089,475	\$	11,451,000	\$	2,361,525	26.0%
PW Facilities	\$	649,711	\$	485,800	\$	510,900	\$	25,100	5.2%
Parks	\$	1,291,507	\$	2,024,546	\$	2,470,800	\$	446,254	22.0%
Solid Waste Services	\$	588,816	\$	562,100	\$	360,200	\$	(201,900)	-35.9%
Environmental Control	\$	158,101	\$	120,000	\$	85,000	\$	(35,000)	-29.2%
Streetlights (General Levy)	\$	-	\$	-	\$	-	\$	-	0.0%
Total Public Works	\$	13,252,851	\$	13,166,421	\$	15,721,325	\$	2,554,904	19.4%
Net (Surplus) Deficit of 2022 Actual over 2022 Budget	\$	86,430		0.7%					
2023 Budget Increase (Decrease) over 2022 Budget			\$	2,554,904		19.4%			
Streetlights	\$	262,041	\$	262,146	\$	326,200	\$	64,054	24.4%
Net (Surplus) Deficit of 2022 Actual over 2022 Budget	\$	(105)		0.0%					
2023 Budget Increase (Decrease) over 2022 Budget		(100)	\$	64,054		24.4%			
	\$	13,514,893	\$	13,428,567	\$	16,047,525	\$	2,618,958	19.5%

								2	2023 Budget								
	Р	W Admin	E	ngineering	Roads	P	W Facilities		Parks	vironmental Control	s	treetlights	5	Solid Waste Services	2023 Total	Variance\$	Variance %
User Fees Subject to Inflation	\$	-	\$	(225,000)	\$ (328,300)	\$	-	\$	(62,000)	\$ -	\$	-	\$	(2,000)	\$ (617,300)	\$ (208,300)	50.93%
User Fees Not Subject to Inflation	\$	-	\$	-	\$ -	\$	-	\$	-	\$ -	\$	-	\$	(1,839,500)	\$ (1,839,500)	\$ (259,500)	16.42%
Other Revenue	\$	-	\$	-	\$ (126,400)	\$	(102,800)	\$	(35,900)	\$ -	\$	-	\$	-	\$ (265,100)	\$ 18,900	-6.65%
Grants & Contributions	\$	-	\$	-	\$ (5,000)	\$	-	\$	(10,000)	\$ -	\$	-	\$	-	\$ (15,000)	\$ (5,000)	50.00%
Transfers from Reserves	\$	-	\$	(524,000)	\$ (1,317,500)	\$	(1,304,500)	\$	-	\$ (40,000)	\$	(97,000)	\$	(68,800)	\$ (3,351,800)	\$ (73,000)	2.23%
Total Revenue	\$	-	\$	(749,000)	\$ (1,777,200)	\$	(1,407,300)	\$	(107,900)	\$ (40,000)	\$	(97,000)	\$	(1,910,300)	\$ (6,088,700)	\$ (526,900)	9.47%
Salaries & Benefits	\$	488,500	\$	653,125	\$ 4,262,700	\$	147,900	\$	1,232,600	\$ -	\$	4,700	\$	73,200	\$ 6,862,725	\$ 635,943	10.21%
Material and Supplies	\$	12,000	\$	26,000	\$ 2,756,300	\$	340,000	\$	289,300	\$ -	\$	172,000	\$	34,100	\$ 3,629,700	\$ 889,904	32.48%
External Agencies	\$	-	\$	-	\$ 11,000	\$	-	\$	-	\$ -	\$	-	\$	-	\$ 11,000	\$ -	0.00%
Debt Principal & Interest	\$	-	\$	-	\$ 1,212,500	\$	1,294,500	\$	-	\$ -	\$	96,500	\$	-	\$ 2,603,500	\$ (1,500)	-0.06%
Contract Service/Fees	\$	1,500	\$	411,300	\$ 4,898,700	\$	135,800	\$	1,056,800	\$ 125,000	\$	150,000	\$	2,163,200	\$ 8,942,300	\$ 1,617,458	22.08%
Rents & Financial Expenses	\$	-	\$	-	\$ 7,000	\$	-	\$	-	\$ -	\$	-	\$	-	\$ 7,000	\$ -	0.00%
Transfers to Reserve	\$	-	\$	-	\$ 80,000	\$	-	\$	-	\$ -	\$	-	\$	-	\$ 80,000	\$ 4,054	5.34%
Annual Depreciation	\$	-	\$	-	\$ 8,871,000	\$	470,000	\$	709,500	\$ -	\$	90,000	\$	50,000	\$ 10,190,500	\$ 537,000	5.56%
•																\$ -	0.00%
Total Expenditures	\$	502,000	\$	1,090,425	\$ 22,099,200	\$	2,388,200	\$	3,288,200	\$ 125,000	\$	513,200	\$	2,320,500	\$ 32,326,725	\$ 3,682,858	12.86%
Less Depreciation	\$	-	\$	-	\$ (8,871,000)	\$	(470,000)	\$	(709,500)	\$ -	\$	(90,000)	\$	-	\$ (10,140,500)	\$ (537,000)	5.59%
Less Landfill Closure Costs	\$	-	\$	-	\$ -	\$	-	\$	-	\$ -	\$	-	\$	(50,000)	\$ (50,000)	\$ -	0.00%
Less Use of Capital Levy	\$	-	\$	-	\$ -	\$	-	\$	-	\$ -	\$	-	\$	-	\$ -	\$ -	0.00%
Net Expenditures	\$	502,000	\$	341,425	\$ 11,451,000	\$	510,900	\$	2,470,800	\$ 85,000	\$	326,200	\$	360,200	\$ 16,047,525	\$ 2,618,958	19.50%

DEPARTMENT	2022 Actuals	2022 Budget	2023 Budget	v	ariance 2023 B Bud	udget over 2022 Iget
		J. J	U I		\$	%
Director	\$ 236,017	\$ 245,200	\$ 255,100	\$	9,900	4.0%
Development	\$ -	\$ -	\$ -	\$	-	0.0%
Planning	\$ 517,660	\$ 643,700	\$ 595,470	\$	(48,230)	-7.5%
Building	\$ -	\$ -	\$ -	\$	-	0.0%
Bylaw	\$ 598,878	\$ 536,650	\$ 571,200	\$	34,550	6.4%
Total Planning and Development	\$ 1,352,555	\$ 1,425,550	\$ 1,421,770	\$	(3,780)	-0.3%
Net (Surplus) Deficit of 2022 Actual over 2022 Budget	\$ (72,995)	94.88%				
2023 Budget Increase (Decrease) over 2022 Budget		\$ (3,780)	-0.3%			

						2023 B	udge	et							
		Director	Dev	elopment		Planning		Building		Bylaw		2023 Total		Variance\$	Variance%
User Free Outlinet to befletion	*		¢		¢	(245 540)	¢	(400.000)	*	(70.000)	¢	(404 540)	¢	(04.040)	04.70
User Fees Subject to Inflation	\$	-	\$	-	\$	(245,510)	\$	(109,000)	\$	(70,000)	\$	(424,510)	\$	(84,010)	24.7%
User Fees Not Subject to Inflation	\$	-	\$	-	\$	(70,620)	\$	(1,300,000)	\$	(58,000)	\$	(1,428,620)	\$	(197,795)	16.1%
Other Revenue	\$	-	\$	-	\$	-	\$	-	\$	(22,000)	\$	(22,000)	\$	-	0.0%
Grants & Contributions	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	0.0%
Transfer from Reserve	\$	-	\$	-	\$	-	\$	(20,000)	\$	(34,000)	\$	(54,000)	\$	(20,000)	58.8%
Total Revenue	\$	-	\$	-	\$	(316,130)	\$	(1,429,000)	\$	(184,000)	\$	(1,929,130)	\$	(301,805)	18.5%
Salaries	\$	180,800	\$	-	\$	645,000	\$	857,200	\$	469,000	\$	2,152,000	\$	124,500	6.1%
Benefits	\$	68,300	\$	-	\$	207,000	\$	266,000	\$	154,800	\$	696,100	\$	46,680	7.2%
Material and Supplies	\$	6,000	\$	-	\$	25,700	\$	40,200	\$	19,400	\$	91,300	\$	1,345	1.5%
Contracted Services/Fees	\$	-	\$	-	\$	33,900	\$	265,600	\$	78,000	\$	377,500	\$	130,500	52.8%
Principal & Interest	\$	-	\$	-	\$	-	\$	-	\$	34,000	\$	34,000	\$	-	0.0%
Rents & Financial Expenses	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	0.0%
Grants & Contributions	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	(5,000)	-100.0%
Transfers to Reserve	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	0.0%
Annual Depreciation	\$	-	\$	-	\$	-	\$	-	\$	30,000	\$	30,000	\$	-	0.0%
Total Expenditures	\$	255,100	\$	-	\$	911,600	\$	1,429,000	\$	785,200	\$	3,380,900	\$	298,025	9.7%
Less Depreciation	\$	-	\$	-	\$	-	\$	-	\$	(30,000)	\$	(30,000)	\$	-	0.0%
Net Expenditures	\$	255,100	\$	-	\$	595,470	\$	-	\$	571,200	\$	1,421,770	\$	(3,780)	-0.3%

DEPARTMENT	20	22 Actuals	2	022 Budget	20	023 Budget	Va	riance 2023 Budg Budget	
								\$	%
Fire Chief	\$	489,917	\$	501,100	\$	516,100	\$	15,000	2.99%
Fire Admin	\$	176,879	\$	199,900	\$	195,900	\$	(4,000)	-2.00%
FPO	\$	498,115	\$	525,325	\$	616,600	\$	91,275	17.37%
Volunteer	\$	1,138,052	\$	1,212,600	\$	1,264,900	\$	52,300	4.31%
Facilities	\$	218,471	\$	247,000	\$	249,100	\$	2,100	0.85%
Vehicles	\$	363,193	\$	373,000	\$	405,600	\$	32,600	8.74%
Totals	\$	2,884,627	\$	3,058,925	\$	3,248,200	\$	189,275	6.19%
Net (Surplus) Deficit of 2022 Actual over 2022 Budget	\$	(174,298)		94.30%					
2023 Budget Increase (Decrease) over 2022 Budget			\$	189,275		6.2%			
Career	\$	2,352,087	\$	2,376,300	\$	2,412,500	\$	36,200	1.52%
Totals	\$	2,352,087	\$	2,376,300	\$	2,412,500	\$	36,200	1.52%
Net (Surplus) Deficit of 2022 Actual over 2022 Budget	\$	(24,213)		98.98%					
2023 Budget Increase (Decrease) over 2022 Budget			\$	36,200		1.5%			
	\$	5,236,714	\$	5,435,225	\$	5.660.700	\$	225,475	4.15%

							202	23 E	ludget							
	Fi	ire Chief	Fi	re Admin	FPO	١	/olunteer	I	Facilities	,	Vehicles	Career	2023 Total	١	Variance\$	Variance%
User Fees Subject to Inflation	\$	-	\$	(60,000)	\$ -	\$	-	\$	-	\$	-	\$ -	\$ (60,000)	\$	25,500	-42.50%
Other Revenue	\$	-	\$	-	\$ -	\$	-	\$	-	\$	-	\$ -	\$ -	\$	-	0.00%
Grants & Contributions	\$	-	\$	(30,000)	\$ -	\$	-	\$	-	\$	-	\$ -	\$ (30,000)	\$	-	0.00%
Transfers from Reserves	\$	-	\$	-	\$ -	\$	-	\$	(336,500)	\$	-	\$ -	\$ (336,500)	\$	(5,000)	1.49%
Total Revenue	\$	-	\$	(90,000)	\$ -	\$	-	\$	(336,500)	\$	-	\$ -	\$ (426,500)	\$	20,500	-4.81%
Salaries	\$	379,000	\$	-	\$ 445,000	\$	678,300	\$	13,000	\$	-	\$ 1,688,000	\$ 3,203,300	\$	(70,300)	-2.19%
Benefits	\$	119,000	\$	-	\$ 141,900	\$	142,000	\$	8,500	\$	-	\$ 540,800	\$ 952,200	\$	(61,275)	-6.44%
Material and Supplies	\$	18,100	\$	27,100	\$ 21,200	\$	376,600	\$	123,600	\$	69,100	\$ 97,700	\$ 733,400	\$	(21,400)	-2.92%
Contracted Services	\$	-	\$	246,800	\$ 8,500	\$	68,000	\$	104,000	\$	186,500	\$ 30,000	\$ 643,800	\$	(15,800)	-2.45%
Rents & Financial Expenses	\$	-	\$	12,000	\$ -	\$	-	\$	-	\$	-	\$ -	\$ 12,000	\$	-	0.00%
Debt Principal & Interest	\$	-	\$	-	\$ -	\$	-	\$	336,500	\$	-	\$ -	\$ 336,500	\$	5,000	1.49%
Transfers to Reserves	\$	-	\$	-	\$ -	\$	-	\$	-	\$	150,000	\$ 56,000	\$ 206,000	\$	(82,200)	-39.90%
External Agencies	\$	-	\$	-	\$ -	\$	-	\$	-	\$	-	\$ -	\$ -	\$	-	0.00%
ANNUAL DEPRECIATION	\$	-	\$	470,000	\$ -	\$	-	\$	-	\$	330,000	\$ -	\$ 800,000	\$	(40,000)	-5.00%
Total Expenditures	\$	516,100	\$	755,900	\$ 616,600	\$	1,264,900	\$	585,600	\$	735,600	\$ 2,412,500	\$ 6,887,200	\$	(285,975)	-4.15%
LESS DEPRECIATION	\$	-	\$	(470,000)	\$ -	\$	-	\$	-	\$	(330,000)	\$ -	\$ (800,000)	\$	40,000	-5.00%
Net Expenditures	\$	516,100	\$	195,900	\$ 616,600	\$	1,264,900	\$	249,100	\$	405,600	\$ 2,412,500	\$ 5,660,700	\$	(225,475)	-3.98%

DEPARTMENT	2022 Actuals	2022 Budget	2023 Budget		udget over 2022 Iget
				\$	%
Health	\$ 1,294,602	\$ 1,354,000	\$ 1,387,600	\$ 33,600	2.5%
Social	\$ 10,897,603	\$ 10,897,603	\$ 11,715,000	\$ 817,397	7.5%
Library	\$ 1,594,800	\$ 1,594,800	\$ 1,642,600	\$ 47,800	3.0%
Transit	\$ 1,566,964	\$ 1,566,964	\$ 1,761,000	\$ 194,036	12.4%
Other Agencies	\$ 1,585,909	\$ 1,613,455	\$ 1,665,700	\$ 52,245	3.2%
Recycling	\$ 1,039,185	\$ 949,900	\$ 1,225,000	\$ 275,100	29.0%
Police	\$ 9,037,780	\$ 9,108,700	\$ 9,241,400	\$ 132,700	1.5%
Total	\$ 27,016,842	\$ 27,085,422	\$ 28,638,300	\$ 1,552,878	5.7%
Net (Surplus) Deficit of 2022 Actual over 2022 Budget	\$ (68,580)	99.7%			
2023 Budget Increase (Decrease) over 2022 Budget		\$ 1,552,878		5.7%	

				202	23 Bi	udget							
	Health	Social	Library	Transit		Other	Recycling	Police	20:	23 Total	,	/ariance\$	Variance%
User Fees Subject to Inflation	\$ -	\$ -	\$ -	\$ -	\$	-	\$ (100)	\$ (12,000)	\$	(12,100)	\$	-	0.0%
Other Revenue	\$ -	\$ -	\$ -	\$ (86,130)	\$	-	\$ -	\$ (231,000)	\$	(317,130)	\$	132,870	-29.5%
Grants and Contributions	\$ -	\$ -	\$ -	\$ -	\$	-	\$ -	\$ (102,500)	\$	(102,500)	\$	7,500	-6.8%
Transfers from Reserves	\$ (100,000)	\$ -	\$ -	\$ (536,000)	\$	-	\$ (199,900)	\$ (745,500)	\$	(1,581,400)	\$	(168,400)	11 <b>.</b> 9%
Total Revenue	\$ (100,000)	\$ -	\$ -	\$ (622,130)	\$	-	\$ (200,000)	\$ (1,091,000)	\$	(2,013,130)	\$	(28,030)	1.4%
Salaries	\$ 200,000	\$ -	\$ -	\$ -	\$	-	\$ -	\$ 140,500	\$	340,500	\$	37,000	12.2%
Benefits	\$ -	\$ -	\$ -	\$ -	\$	-	\$ -	\$ 71,200	\$	71,200	\$	-	0.0%
Material and Supplies	\$ -	\$ -	\$ -	\$ -	\$	-	\$ 5,000	\$ 172,400	\$	177,400	\$	(900)	-0.5%
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$	32,000	\$ -	\$ 247,800	\$	279,800	\$	5,200	1.9%
External Agencies	\$ 1,287,600	\$ 11,715,000	\$ 1,642,600	\$ 2,383,130	\$	1,633,700	\$ 1,420,000	\$ 8,955,000	\$	29,037,030	\$	1,558,708	5.7%
Debt Principal & Interest	\$ -	\$ -	\$ -	\$ -	\$	-	\$ -	\$ 745,500	\$	745,500	\$	(20,500)	2.7%
TRANSFER TO RESERVES	\$ -	\$ -	\$ -	\$ -	\$	-	\$ -	\$ -	\$	-	\$	-	0.0%
ANNUAL DEPRECIATION	\$ -	\$ -	\$ -	\$ -	\$	-	\$ -	\$ 350,000	\$	350,000	\$	-	0.0%
Total Expenditures	\$ 1,487,600	\$ 11,715,000	\$ 1,642,600	\$ 2,383,130	\$	1,665,700	\$ 1,425,000	\$ 10,682,400	\$	31,001,430	\$	1,579,508	5.4%
Less Depreciation	\$ -	\$ -	\$ -	\$ -	\$	-	\$ -	\$ (350,000)	\$	(350,000)	\$	(150,000)	75.0%
Net Expenditures	\$ 1,387,600	\$ 11,715,000	\$ 1,642,600	\$ 1,761,000	\$	1,665,700	\$ 1,225,000	\$ 9,241,400	\$	28,638,300	\$	1,551,478	5.7%